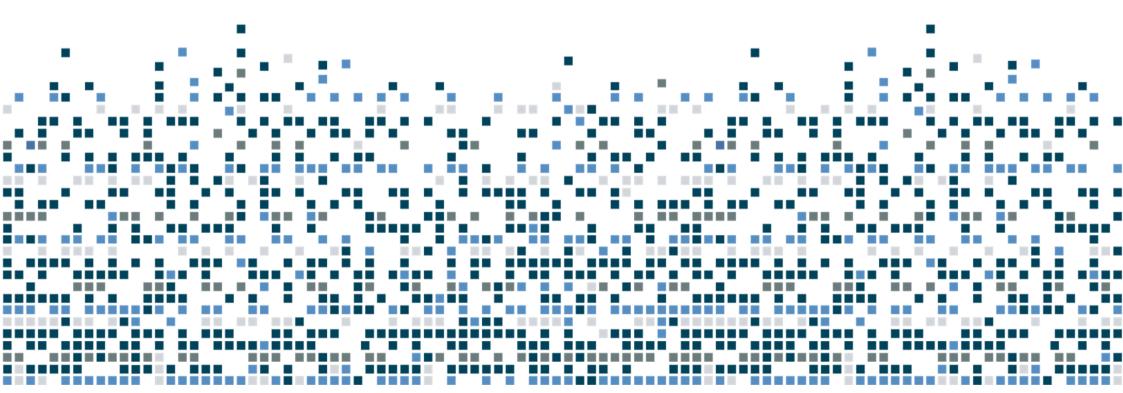
### London, 22 October 2018



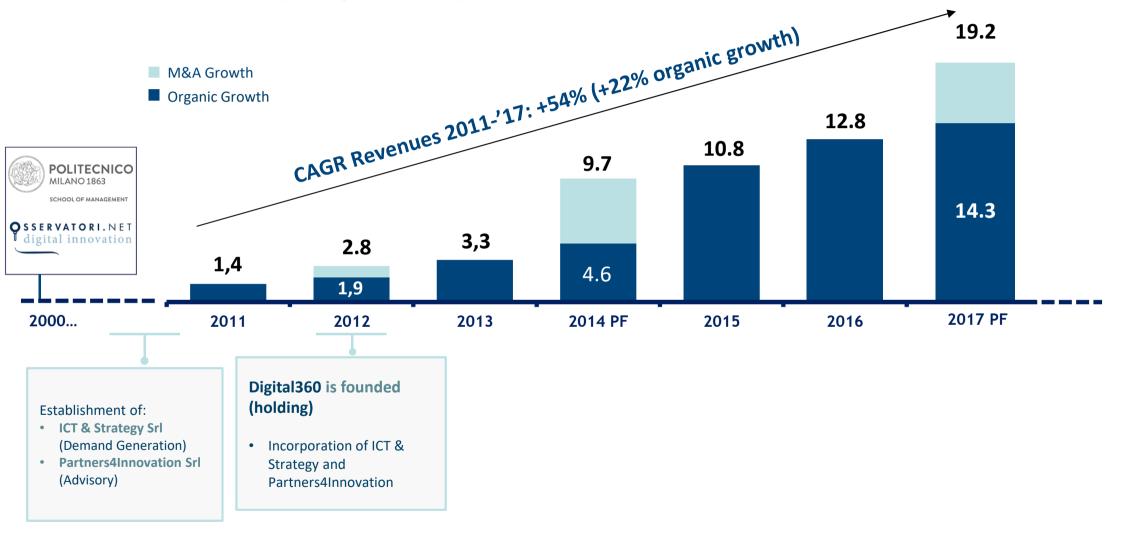
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## **Our History**

**DIGITAL** 360<sup>1</sup> stems from the experience developed by Politecnico di Milano Professors and Researchers in the area of Research and Consultancy on Digital and Entrepreneurial Innovation.



### "Vision" and "mission"

# DIGITAL 360 Group

DIGITAL 360 Group





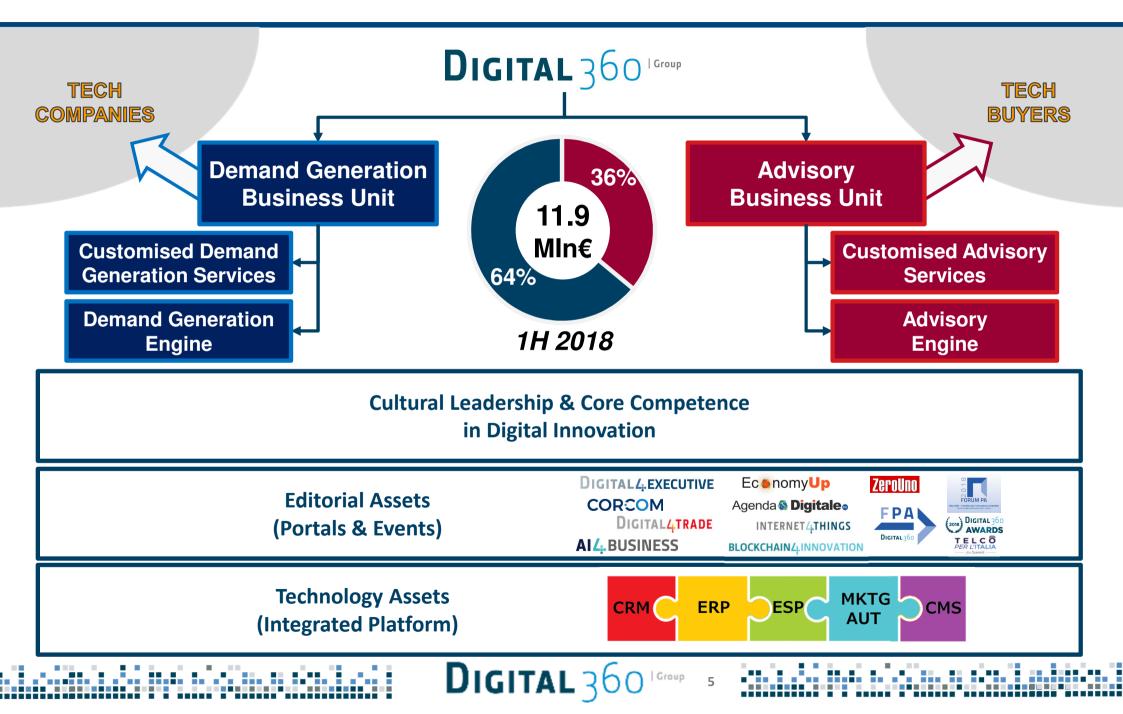
Digital Transformation and Entrepreneurial Innovation - the engine for economic growth and for modernising the public sector To work alongside companies and public bodies, helping them understand and pursue their path of Digital Transformation and Entrepreneurial Innovation and to establish contacts with leading technological suppliers

## **Business model:**

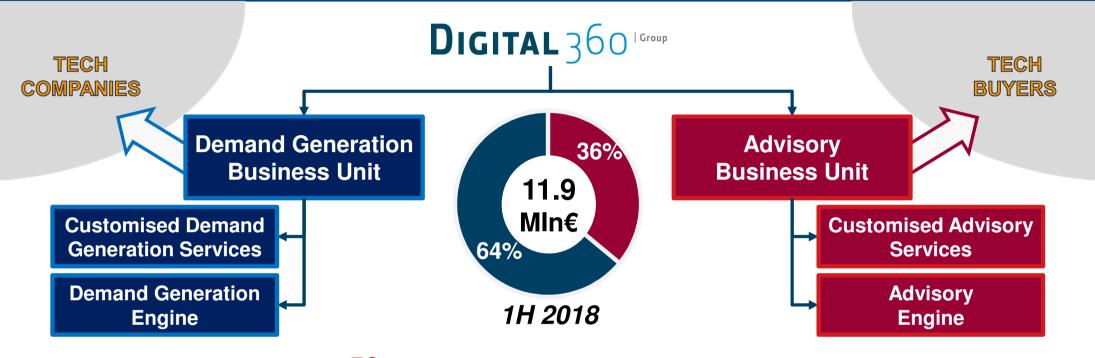
## matchmaking platform between Digital Innovation Demand and Offer

Digital Innovation Offer TECH COMPANIES	Digital solutions/ services market (approx. 70 bn euro in Italy)	Digital Innovation Demand TECH BUYERS
ICT Vendors	DIGITAL 360 Group	Large Enterprises
Telcos		
Software Houses System Integrators	We are a multi-channel B2B platform that aims to promote the convergence between the Demand and Supply of Digital Solutions/Services	SMEs
Software and Hardware Resellers	Demand Generation	Micro Enterprises
Cloud Providers	We help the best suppliers of digital solutions/services	
Online Marketing Service Providers	build a reputation on the market and connect with new customers through Communication, Lead Generation and Events Services	Independent Professionals
New Media Agencies		
eCommerce Service Providers	Advisory	Public Sector Authorities
Startups	We help businesses and public administrations implement new transformation and innovation processes	
[]	through the provision of Advisory and Coaching services	[]
Over 90,000		Over 4 Million
Tech Companies		Tech Buyers
	DIGITAL 360 Group 4	i di si su di s

### Our business units: services, assets and core competences



### Our business units: services, assets and core competences



**52** online portals and newsletter

1.2 mln unique visitors per month

**1st** page on Google with more than **5,000** keywords in the Tech sector

800 published white papers downloaded by 25,000 contacts per year 640 events and webinars with 75,000 registrations per year

> 200k fans and followers on social media channels 124k profiles per year

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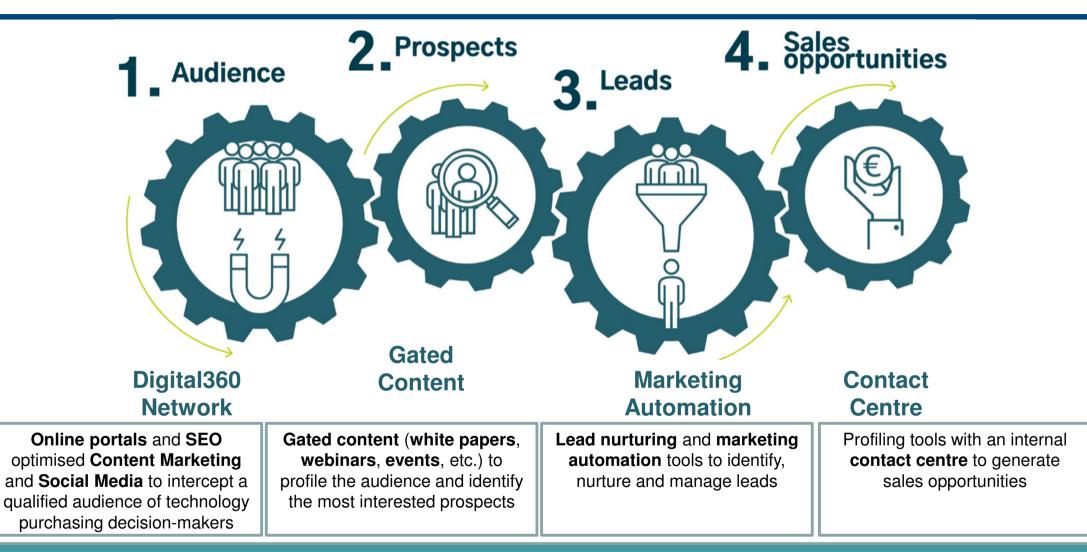




## **Demand Generation: customised services**



### **Demand Generation: the "Engine"**



#### The distinguishing factors

End-to-end approach, facilitating the integrated management of communication, digital marketing and lead generation activities

**DIGITAL** 

- «As a service» approach, with recurrent revenues
- Synergies between the technology and content solutions offered by Digital360 (outbound marketing) and those owned by the client (inbound marketing)

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## **Advisory: customised services**

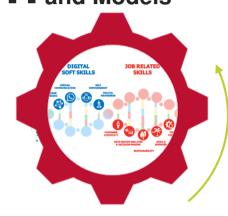
#### **Our Practices**

- Open Digital Innovation
- Smart Working & Workspace Innovation
- Smart Manufacturing & Logistics
- Business Model Innovation
- Data Driven Innovation
- Digital Public Admin & Healthcare
- IT Governance
- Business Process Digital Redesign
- Information & Cyber Security
- Blockchain
- Compliance Innovation
- Audit & Control
- Data Protection Officer (DPO)
- Legal
- Digital Customer Experience (being launched)
- Digital Innovation in Sports (being launched)

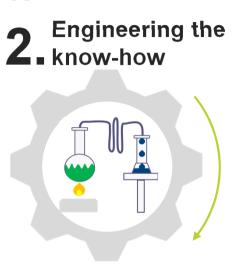


## Advisory: the "Engine"

Original Methodologies and Models



The strong links with the University and the customised projects enable the development of original methodologies (Smart Working, Digital DNA, Compliance Dimensions, DigitalB2BTransformation, etc.)



By leveraging the engineering and systematisation of knowledge, our original methodologies evolve into replicable "advisory services"



The Advisory team and its key people can enjoy a high level of visibility on the portals and events offered by the Group, positioning itself as an opinion leader and generating a steady stream of prospects **4** Recurring Revenue



An "as a service" approach designed to provide advisory services and support customers on an ongoing basis, including through the provision of highly specialised profiles (DPO) and cloud platforms

DIGITAL 360"

<sup>up</sup> 12

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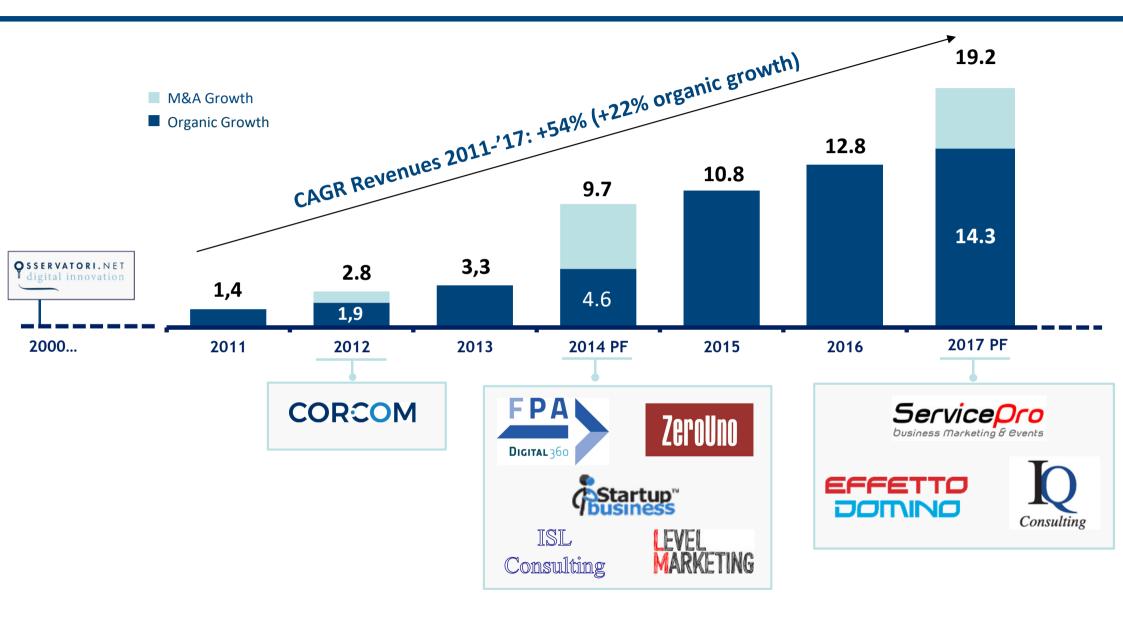




- Growth through M&A, playing an **aggregator role** in a **highly fragmented market** (9 acquisitions accomplished)
- 2 Growth also through launch of new portals and new advisory practices (7 portals and 6 practices launched in the last 18 months)
- 3 Organic growth, enabled by the "engine approach", towards SME market in both BU's



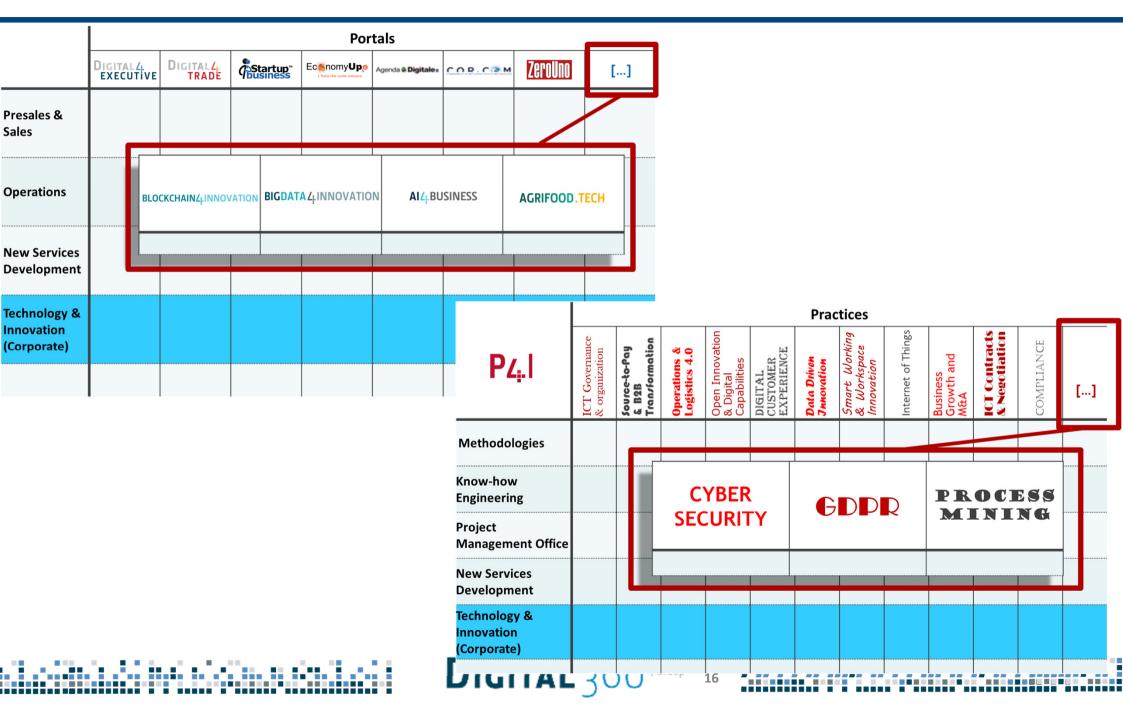
## **Strategic Directions 1 - Growth through M&A**



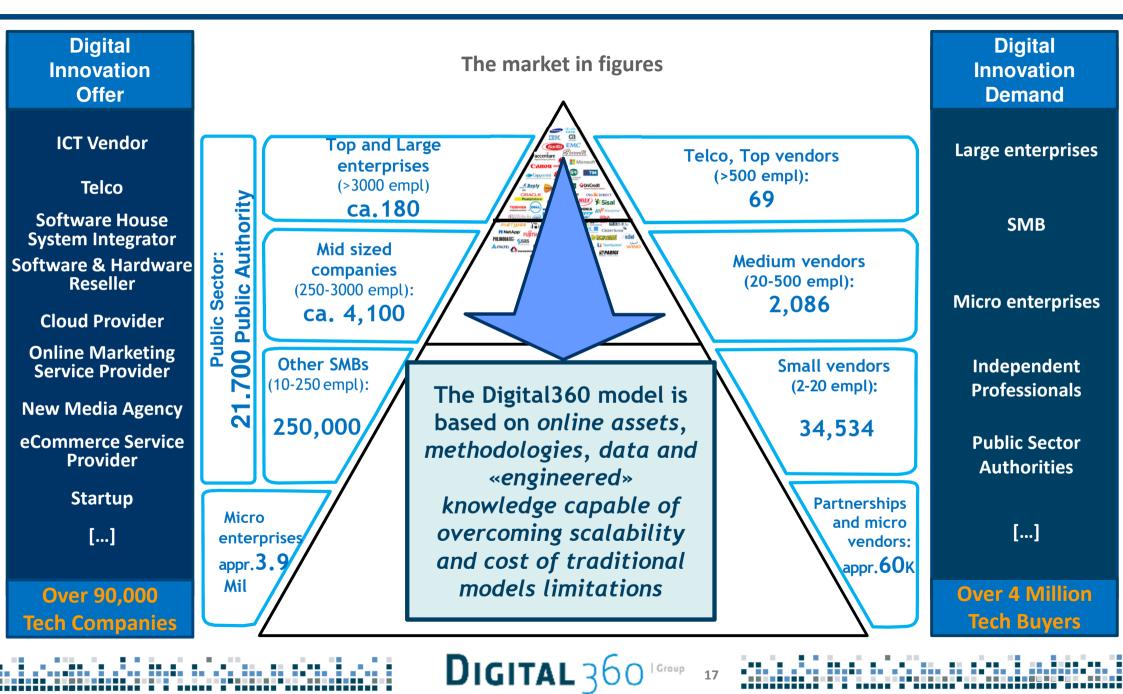
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## **Strategic Directions 2 - Growth through new portals & practices**



## **Strategic Directions 3 - The "engine" and scalability towards SMEs**



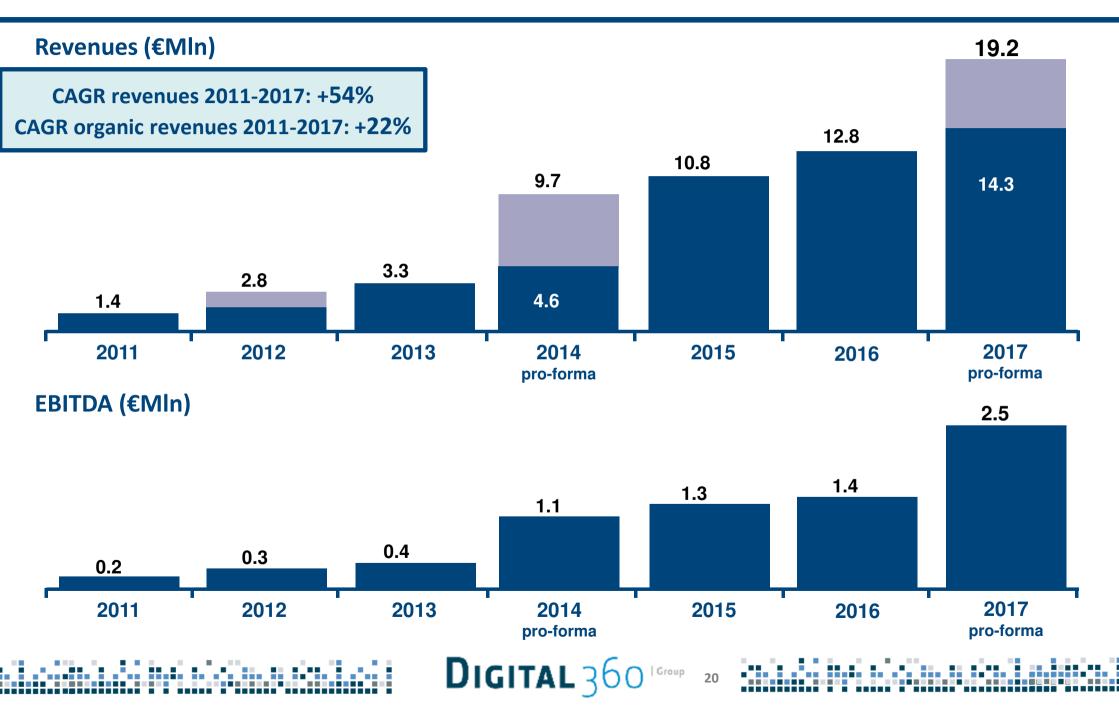
- 1 M&As: acquisition of majority interests in three companies (Effettodomino Srl, IQConsulting Srl and Servicepro Srl). The acquisitions strengthen Digital360's skills and positioning on the market in a number of strategic areas: marketing automation and inbound marketing; industry 4.0; complex events and lead generation
- 2 Development of new portals CyberSecurity360, Industry4Business, Digital360Hub and renewal of a number of existing portals Digital4, EconomyUp and the related vertical channels
  Investments in new Advisory practices Information & Cyber Security, Blockchain, Data Protection Officer (DPO) as well as engineering of various advisory services with the development of the relative software
- 3 Greater strategic focus towards "as a service" packaged solutions, with **recurrent revenues** enabled by the "engine approach" (e.g.: Digital360Hub portal, Data Protection Officer practice)

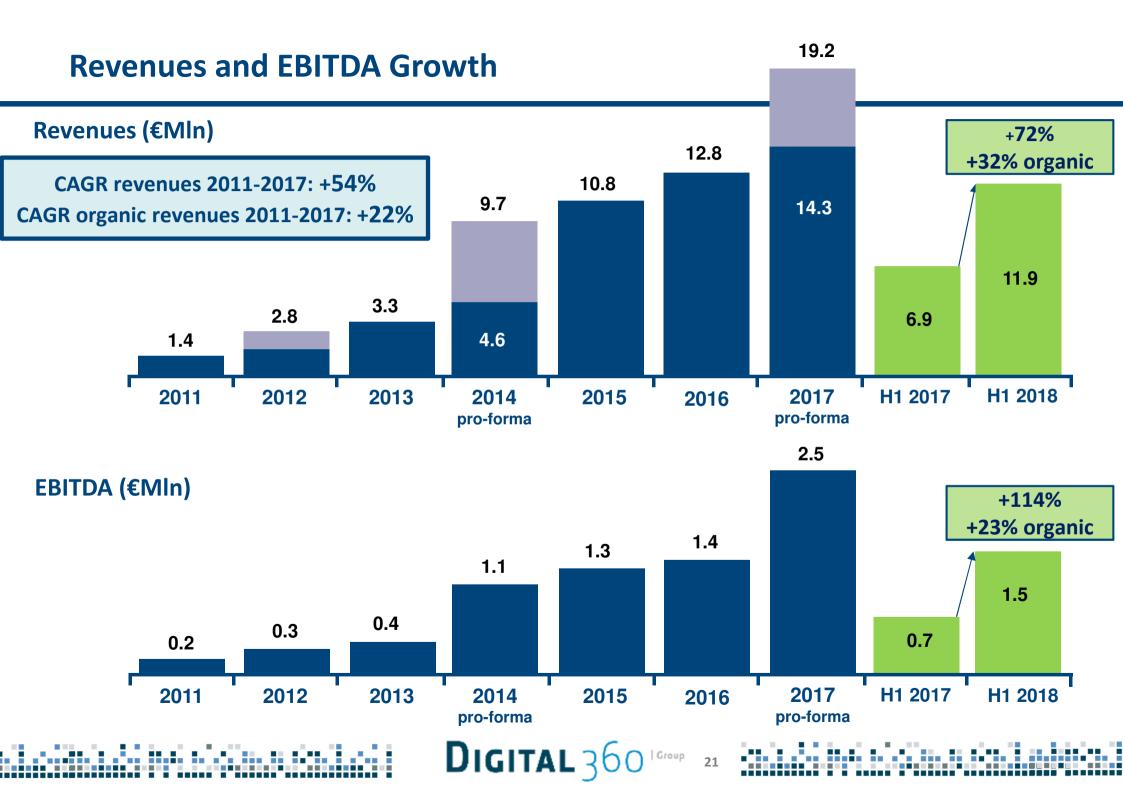
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## **Revenues and EBITDA Growth**





## **Financials: Income statement**

Operating Results	30.06.17	30.06.18	Δ 18-17	Growth of both business areas in which the Group operates
mln euro <i>Total Revenues</i>	6,9	11,9	72%	(+106% Advisory, +57% DemGen) Consistent growth also on an equivalent consolidation area (+ 32%).
EBITDA	0,7	1,5	114%	Improves both in absolute terms
% Ebitda / Revenues	10,1%	12,6%		as well as in % of Revenues.
EBIT	0,1	0,5	467%	Increase in EBITDA also on an equivalent consolidation area (+ 23%)
% Ebit / Revenues	1,3%	4,3%		
EBIT adjusted (*)	0,3	0,9	184%	
% Ebit adjusted / Revenues	4,5%	7,5%		
Net Profit	-0,1	0,04	139%	(*) "Adjusted" values: obtained by
% Net Profit / Revenues	-1,6%	0,4%		adjusting the results to take into account the amortisation/depreciation
Net Profit adjusted (*)	0,1	0,42	273%	of consolidation differences
% Net Profit adjusted / Revenues	1,6%	3,6%		

## **Financials: Financial Statement**

Financial Statement	31.12.2017	30.06.18	Variaz.	The increase is attributable to the inclusion of the acquired companies in the scope of consolidation
Fixed Assets	A 1	0.5		The increase is attributable to the new acquisitions
Tangible Assets Consolidation Differences	0,1 3,4	0,5 5,8	$\underbrace{\begin{array}{c}0,4\\2,5\end{array}}$	The increase is the result of
Other Intagible Assets	3,4 3,4	3,0 3,7		
Financial Assets	<i>3,4</i> <i>0,2</i>	<i>3,7</i> <i>0,1</i>	0,0	investments in fixed assets
Total Fixed AssetsA	7,1	10,3	3,2	(technological platforms, new portals, new practices, etc.) made during the
<b>Operating Working Capital</b>				period
Receivable	5,2	9,4	4,2	
Payable	-2,0	-3,9	-1,9	The change was due to (i) changes to
Other Short Term Item	0,8	-2,5	-3,3	the scope of consolidation, (ii) tax
Total Operating Working Capital B	4,0	3,0	-1,0	optimisations and (iii) the increase in payables to Vendor Loans
Net Capital Employed A+B	11,1	13,3	2,2	
Sources of Funding				Largely attributable to the capital
Shareholders' Equity	7,8	9,0		increase (Euro 900k, part of the M&A
Net Financial Position	2,6	3,5		transactions)
Other Funds	0,7	0,9	0,2	The change reflects in large part the use
Total Sources of Funding	11,1	13,3	2,2	of investments and acquisitions made during the period
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## **Stock Information**



### Andrea Rangone, CEO Digital360

London, 22 October 2018

### Contacts

Emilio Adinolfi - Investor Relations ir@digital360.it

